

Six Sigma Upgrade to Black Belt: Manufacturing (Juran Manufacturing)

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To reach a Six Sigma level of performance means that an organization has a goal to reduce defects to 3.4 parts per million or fewer. Achieving this goal can only be accomplished through the breakthrough reduction of process variation, and maintaining strict control standards. Six Sigma Upgrade to Black Belt details advanced statistical tools, experimental design, and advanced control charts. Students will become familiar with the organizational roles and responsibilities for successful completion of projects, understand key roles and how they fit in, understand why projects require management support to make them successful, and understand the need for a supportive infrastructure to assure projects are aligned with the business strategy. Manufacturing-specific examples and exercises are used throughout this book. Combining Six Sigma levels of improvement with effective team skills has provided vast advances in many organizations. The fundamental objective of Juran's Six Sigma Manufacturing curriculum is to develop a methodology and strategy that enables individuals and organizations to successfully improve processes and reduce variation. At a project level the Six Sigma DMAIC process (Define, Measure, Analyze, Improve, and Control) is an improvement system for existing processes falling below specification and provides methods for obtaining breakthrough improvement. Black Belts are technical specialists assigned full responsibility to implement Six Sigma projects through a business unit, function, or process. They are viewed as initiators of improvement activity, and are full-time on-site project leaders. Six Sigma Green Belt Manufacturing is a prerequisite.



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